PSYCHOTHERAPY & COUNSELLING

DIFFERENCE IN THE THERAPEUTIC MIRROR

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As a clinician and executive coach, I am delighted to be asked to represent those with an interest in using the MBTI[®] clinically for *TypeFace*. I hope that this new Special Interest area will provide a forum for comment and discussion amongst clinicians of all sorts – counsellors, psychotherapists, psychologists, coaches and other health professionals - who find the MBTI's offer of psychological understanding of difference useful to their practice.

I was first introduced to the MBTI® about fifteen years ago. I was then a marketing executive and completed the Indicator at a professional conference. I remember being both fas-

cinated and horrified by the process, finding it both insightful and unexpectedly invasive. In the first instance, the convenor failed to explain the attitude of Introversion properly. (I now understand that he also failed to explain the whole notion of 'prefer-

ence' properly, as well as other important things.) I remember that, for a moment, all I could hear was the word 'Introvert' and suddenly felt as if I had been 'exposed' for the withdrawn, isolated, 'nerdy' girl I once had been. At that time I felt myself to be a competent, successful 35-year-old professional, thoroughly enjoying both my work and my place in the world. For me, being told that I was an 'Introvert' meant quite simply that I had failed at my significant efforts of building social skill and facility; that all my work with groups of people – training, managing, team building - were a farce. Without a more clear,

MBTI® or Jungian-based understanding of the word 'Introvert' I simply took its social, vernacular meaning to heart. I was unprepared for this 'eruption of my inferior function' in a work context. I remember taking my book and my profile down to the pool area of the sumptuous resort, putting my sunglasses on and struggling with tears.

At the time, it was fairly devastating. When I look back on it now, I see it as very helpful. Every time I introduce the MBTI®, I momentarily cast my mind back to that first experience. It reminds me of the care I must take to safeguard the subjective experience of

me was quite nifty. It was true enough to be spooky, but looking at myself the way the profile described me, I began to warm to those characteristics I had always disallowed in myself. Having missed one conference seminar, I decided to go to the evening cocktail party and see if I could unearth another INTP. I did. He was the company Chairman. Meeting each other that evening through the lens of Type was a delightful and validating experience.

The seed had been sown. Now, fifteen years later, I see myself as halfway through a second successful career as a psychotherapist,

supervisor and trainer. For the first years of my therapeutic career, I did not use the MBTI®, although I was fortunate enough to have a supervisor during my training who was interested in its use. In the last two years, I have begun a

program of giving the Indicator to every patient, every student, every supervisee. I have encouraged the other therapists in my clinic to qualify and, wonderfully, several of them have.

The MBTI® has much to offer the clinician and the patient. First, it offers a benign and positive 'starting point', a glimpse of the way things might look for a person if all was going well. It also offers an initial opportunity to look away from the problem that brings the client to therapy, and toward the areas of a person's being in which they experience

Don't crowd anyone without a first-class reason

Wyatt Earp

personality and provides a clear reminder of the dangers of imposing the MBTI[®].

But the experience also fascinated me. I recall as I recovered from my emotional reaction, my dominant function (Ti) seemed to 'right' itself and take charge. I wondered, "How can a questionnaire, however sophisticated, uncover and quantify so easily those things about my nature which I have spent twenty years trying to change, modify and, failing this, hide?"

I took my sunglasses off and looked at my profile again. Actually, the way it described

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themselves enjoyably and with confidence. The patient stops being a problem and becomes, more realistically and less damningly, a person with a successful personality - who also has a problem. This is a very different place to begin. Vitally, the MBTI® provides a non-pathological, growth-oriented starting point. If kindly and carefully administered, it can offer even the most distraught and self-destructive person a place where they can begin to give themselves permission to be as they prefer. This was the self-to-self process that started for me that afternoon by the pool. At the time, I had not had nor felt I needed therapy. But as I look back, I realise that that moment was the very first time in which I experienced selfto-self relationship that was non-adversarial.

Many people fight themselves much of their

lives. Many of the qualities of self they battle against are not at all harmful or 'bad' in themselves, but are experienced by the person as undesirable, invalid, in conflict with family, culture, work, spiritual or peer group expectations. We learn early on to be self critical, to seek out and compare ourselves with societal norms, and often when we find ourselves different, we begin to see ourselves as 'abnormal', and this in itself can create a problem. The yardstick we measure ourselves by

does not accommodate normal personality difference.

So the MBTI® provides the mental health clinician with much more than a starting point. For while there are therapeutic models (many of the humanistic models, for instance) which do not address psychological suffering in terms of what is wrong with a person – neuroses, psychopathology, complexes — neither do they frame or name what is right with a person. From my point of view, regardless of how a therapist approaches providing clarity or solutions to a problem, to be able to speak to a person

about how they prefer to be enables a kind of respectful accommodation that no other therapeutic tool I have used has ever done quite so well.

As a therapist, it allows me to begin with something much less threatening (and potentially self-damning) than *the problem*. It allows me to take a look and see how the organisation of a person's life suits their needs. Are their basic 'type-needs' – those associated with their preferred attitudes and functions being adequately met? If Extravert, does the person's work and social life provide enough opportunity for satisfying extravert validation? If iNtuitively preferenced, does the person's work require a lot of attention to detail? Is the work too concrete, not providing enough opportunity for the exercise of imagination? If the person is

We can make our minds so like still water
that beings may gather about us
that they may see, it may be
their own images
and so, live for a moment
with a clearer, perhaps even with a fiercer life
because of our quiet.
W. B. Yeats

Perceiving preferenced, is their life too structured, too routine? And so on. Often this first look at how the life suits the person's preferences reveals directly a great deal about how the presenting problem arose.

For those of us who use an analytically based model, the MBTI® provides a non-blaming way of looking at developmental difficulties. What events and environmental factors in the person's life encouraged and supported the development of their preferred attitudes and functions, and what prevented their optimum growth and develop-

ment? Answering these questions near the outset of therapy allows us to identify developmental deficits, and points the way forward toward an understanding of how certain preferences came to be constricted or undifferentiated. Such developmental obstacles and the resulting rigidity in the expression of the preferred attitude or function can sometimes point directly to why a certain difficulty arose, and can also illuminate the negative self-beliefs that can arise when a person is actively prevented from expressing a preference. Non-acceptance and critical disapproval of a preferred way of being can result in internalised non-acceptance which, in turn, allows for the 'splitting off' of 'parts' of the personality that are disallowed. This can in turn surface in symptoms as diverse as dissociation, eating disorder, somatic difficulties, obsessive or com-

> pulsive problems, addictive behaviours and so on – in which the person selfdestructively 'acts out' the preference in a dysfunctional way.

> I was trained in the use of existential, rogerian, cognitive and analytic tools. For me, the MBTI® has offered a fresh, intelligent and respectful way to structure and use my familiar therapeutic tools. Importantly, it provides me with a new way to lean kindly and intelligently 'forward' to meet my patients where they are.

I encourage all of you who use the MBTI® in a clinical context to contact me and share your experiences. I am especially interested to hear from those who would like to contribute something to this space - an article, an insight, a case history. I can be contacted by email at *Sophia®bridgepsych.com*, or you may write to me: Sophia Dunn, Clinic Co-Director, iPsych, The Bridge, 30 Borough High Street, London SE1 1XU.



THE • BAPT • QUARTERLY • REVIEW

Linking the type community

IN THIS ISSUE

As I write this in February, the countryside is starting to wake up with primroses emerging in the woodlands and lambs gamboling in the fields whilst, in our own gardens, snowdrops and crocuses are in flower and daffodils about to burst open with their golden trumpets heralding the arrival of Spring. I hope that all of you will have a great 2005, that you will enjoy belonging to our BAPT community and that we provide you with items and events that are both interesting and stimulating. The Board also hopes very much that we shall see you at the Annual Conference in Milton Keynes: 13-15 May (see Page 4) - book now! It should be a great weekend with plenty of networking opportunities and food for thought (and consumption!).

Our issue starts, as usual, with David (our President) briefing you on developments being promoted and activities being considered by your Board since his report in the Xmas issue. Then follow three items relating to members of your BAPT Team. We were delighted when Dr Sophia Dunn agreed to take on the role of Interest Area Co-ordinator for Psychotherapy & Counselling and she introduces herself to you on Page 6 and hopes that those of you interested in this application of type will get in touch with her. Then the Board was thrilled to learn that Charlotte Craig, Secretary to the Board of Trustees is now Dr Craig, having obtained her Ph.D from the University of Bangorvery well deserved Charlotte!

Next comes a new column *Letter from Europe*. Stuart Attewell, who was elected to the Board last year and who lives and works in Paris, tells us about the APTs in Europe. Some of their members have already said they will come to our May Conference when we shall be very pleased to meet them.



Then follows an interview by Judy Allen (Conference Chair) with Damian Killen, who will be leading the Pre-Conference Workshop on *Type and Conflict*.

We then feature the last in the series of three articles from our overseas expert, Roger Pearman, his second on the *Ethics of the Administration of the MBTI*[®]. In this one Roger looks at the challenges we face as administrators of the MBTI[®] and the opportunities this provides for our own personal and professional development.

Phil Dickinson then, in *The Map is not the Territory*, draws our attention to the different lenses available to us when looking at individuals, and the danger of only looking at the map and possibly los-



ing sight of the real person. He utilizes different maps of the Isle of Wight, road map, Ordinance Survey maps and marine charts to show how different they are in depicting what is essentially the same thing.

Then we are delighted that Susan Nash, for the Management & OD Group, has written another of her well-informed articles for us. Susan has just returned to the UK after a long spell working in the United States where she built up a formidable reputation in her field and we are lucky to have the benefit of her experience. She introduces us to her *Teamwork from the Inside Out* approach to working with diverse teams. I would also draw your attention to an all day Workshop that she has arranged on *Survival Games Personalities Play* to allow UK residents to benefit from the insights of Eve Delunas, who worked with David Keirsey, author of *Please Understand Me*, for over ten years (see Page 14).

Then we are privileged to have an article from Geneviève Cailloux and Pièrre Cauvin who have written for the Multicultural Issues Group on France through both ends of the MBTI® binoculars. They introduced the MBTI® into France some 20 years ago and are in charge of the Qualifying Program so are particularly well equipped to provide us with an analysis of French culture through the lens of type. Geneviève and Pièrre both hope to come to our Conference in May. Come along and meet them!

This is followed by the first of Sophia's articles as Interest Area Co-ordinator for Psychotherapy & Counselling when she describes, very movingly, how she came to the MBTI[®] and how she has found it useful in her clinical practice, it being a non-threatening way to introduce patients to their own individuality.

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